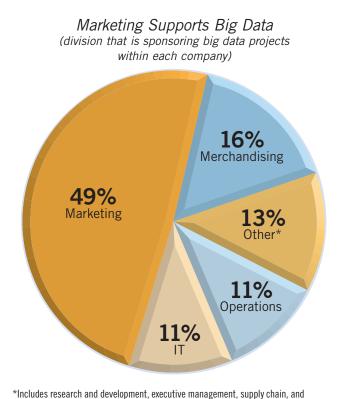
DATAPOINTS

Big Data Seen Creating Value

Big data is creating value for retailers in several ways, but the most important is supporting faster fact-based decisions, according to a report from Brick Meets Click, which surveyed 110 consultants, retailers, wholesalers and others involved with the use of shopper

information. About two-thirds of respondents are actively involved in a big data project. The top barriers to retailer use of big data all involve organizational capabilities, not technical constraints, the report found.

SOURCE: Brick Meets Click



sales/category management.

Barriers to Big Data

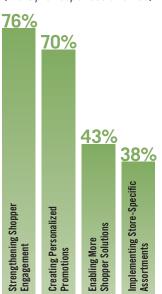
(multiple responses allowed)

Concern about not using data already available	58%
Lack of capability to implement insights	. 57%
Not enough specialized expertise	.50%
No available budget	38%
Difficult to collect data	35%
Inability to track key metrics	33%
Concern for privacy and security	.29%

of respondents said marketing to individuals (vs. shopper segments) will be the focus in the next 2 years.

Opportunities to Drive Demand*

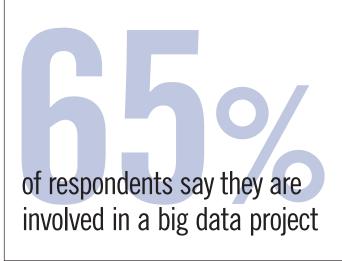
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*Where big data will create value in the next two years

"In less than a year we've seen big data evolve from the province of data scientists to a tool that's creating value on both the demand and retail sides of retailing."

— BILL BISHOP, chief architect, Brick Meets Click





Top Data Sources*

(multiple responses allowed)

Shopper-identified transactions (loyalty, payment card, etc.)

Mobile devices

44%

In-store tracking 39%

Shopper feedback 32%

*Sources identified as having high potential for improving retail performance.

Social media 24%

sets

source

decisions