

Q3 2026 CONSENSUS

19th October 2026

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All amounts shown in £m, unless otherwise stated	Q3 FY26		
	MEAN	MIN	MAX
Emerging Markets LFL growth (%)	9.1	8.5	10.2
Europe LFL growth (%)	(0.1)	(0.9)	1.0
North America LFL growth (%)	1.2	0.3	2.0
Core Reckitt net revenue LFL growth (%)	4.1	3.9	4.4
Mead Johnson Nutrition LFL growth (%)	1.7	(2.0)	4.0
Total Group net revenue LFL growth (%)	3.6	3.0	4.1
Emerging Markets	1,183	1,143	1,202
Europe	868	844	889
North America	669	660	673
Core Reckitt reported net revenue (£'m)	2,720	2,685	2,752
Mead Johnson Nutrition reported net revenue (£'m)	539	516	561
Total Group reported net revenue (£'m)	3,353	3,245	3,413
Emerging Markets			
Europe			
North America			
Core Reckitt adjusted operating profit (£'m)			
Mead Johnson Nutrition adjusted operating profit (£'m)			
Total Group adjusted operating profit (£'m)			
Emerging Markets			
Europe			
North America			
Core Reckitt adjusted operating profit margin (%)			
Mead Johnson Nutrition adjusted operating profit margin (%)			
Total Group adjusted operating profit margin (%)			
Adjusted net finance expense			
Adjusted taxation expense			
Non-controlling interest			
Adjusted net income (£m)			
Average number of shares on a diluted basis			
Adjusted group fully diluted EPS (p)			

FY26	FY26		
	MEAN	MIN	MAX
Emerging Markets LFL growth (%)	8.6	8.1	9.3
Europe LFL growth (%)	(0.6)	(1.3)	(0.1)
North America LFL growth (%)	1.9	1.5	2.2
Core Reckitt net revenue LFL growth (%)	3.9	3.7	4.1
Mead Johnson Nutrition LFL growth (%)	2.1	1.2	2.9
Total Group net revenue LFL growth (%)	3.5	3.0	3.7
Emerging Markets	4,640	4,558	4,666
Europe	3,400	3,358	3,460
North America	2,571	2,543	2,590
Core Reckitt reported net revenue (£'m)	10,609	10,555	10,688
Mead Johnson Nutrition reported net revenue (£'m)	2,145	2,121	2,182
Total Group reported net revenue (£'m)	13,129	12,747	13,284
Emerging Markets	1,009	969	1,044
Europe	1,031	961	1,058
North America	757	697	776
Core Reckitt adjusted operating profit (£'m)	2,802	2,651	2,867
Mead Johnson Nutrition adjusted operating profit (£'m)	413	384	465
Total Group adjusted operating profit (£'m)	3,229	3,116	3,287
Emerging Markets	21.7	21.0	22.5
Europe	30.4	28.5	31.3
North America	29.4	27.2	30.1
Core Reckitt adjusted operating profit margin (%)	26.4	25.0	26.9
Mead Johnson Nutrition adjusted operating profit margin (%)	19.3	17.9	21.3
Total Group adjusted operating profit margin (%)	24.7	23.5	25.5
Adjusted net finance expense	(324)	(344)	(277)
Adjusted taxation expense	(786)	(801)	(753)
Non-controlling interest	(3)	(5)	5
Adjusted net income (£m)	2,151	2,031	2,231
Average number of shares on a diluted basis	642	634	654
Adjusted group fully diluted EPS (p)	336	316	348

FY27	FY27		
	MEAN	MIN	MAX
Emerging Markets LFL growth (%)	7.6	6.1	9.0
Europe LFL growth (%)	1.8	(0.4)	3.3
North America LFL growth (%)	2.9	1.0	4.0
Core Reckitt net revenue LFL growth (%)	4.6	4.0	5.2
Mead Johnson Nutrition LFL growth (%)	2.7	1.5	3.5
Total Group net revenue LFL growth (%)	4.2	3.6	4.8
Emerging Markets	4,980	4,885	5,084
Europe	3,444	3,353	3,512
North America	2,654	2,553	2,706
Core Reckitt reported net revenue (£'m)	11,073	10,953	11,187
Mead Johnson Nutrition reported net revenue (£'m)	2,204	2,159	2,264
Total Group reported net revenue (£'m)	13,465	13,178	13,894
Emerging Markets	1,113	1,034	1,167
Europe	1,049	970	1,086
North America	801	765	878
Core Reckitt adjusted operating profit (£'m)	2,969	2,905	3,055
Mead Johnson Nutrition adjusted operating profit (£'m)	427	399	486
Total Group adjusted operating profit (£'m)	3,403	3,324	3,491
Emerging Markets	22.3	20.5	23.1
Europe	30.7	29.5	31.6
North America	30.3	28.7	33.2
Core Reckitt adjusted operating profit margin (%)	26.8	26.4	27.3
Mead Johnson Nutrition adjusted operating profit margin (%)	19.4	18.2	21.5
Total Group adjusted operating profit margin (%)	25.3	24.5	26.0
Adjusted net finance expense	(364)	(423)	(309)
Adjusted taxation expense	(822)	(858)	(794)
Non-controlling interest	(3)	(6)	6
Adjusted net income (£m)	2,256	2,173	2,404
Average number of shares on a diluted basis	629	619	640
Adjusted group fully diluted EPS (p)	359	346	380