



Independent Practitioner's Limited Assurance Report to Reckitt Benckiser Group plc

Report on Reckitt Benckiser Group plc's Gender Pay Gap Information as at 5 April 2025

Conclusion

We have performed a limited assurance engagement on whether Selected Information in Reckitt Benckiser Group plc's ("Reckitt" or the "Company") Gender Pay section of the Reckitt ESG Data Book for the year ended 31 December 2025 (the "ESG Data Book") has been properly prepared in accordance with Reckitt's Gender Pay Gap Reporting Methodology 2025 as set out at reckitt.com/reporting-hub (the "Reporting Criteria"). The information within the Report that was subject to assurance is indicated with the symbol "^" (the "Selected Information") and is also listed in Appendix A.

Based on the procedures performed and evidence obtained, nothing has come to our attention that causes us to believe that the Selected Information has not been properly prepared, in all material respects, in accordance with the Reporting Criteria.

Our conclusion is to be read in the context of the remainder of this report, in particular the "Inherent limitations" in preparing the Selected Information and "Intended use of our report" sections below.

Our conclusion on the Selected Information does not extend to any other information that accompanies or contains the Selected Information and our assurance report (hereafter referred to as "Other Information"). We have not performed any procedures with respect to the Other Information.

Basis for conclusion

We conducted our engagement in accordance with International Standard on Assurance Engagements (UK) 3000 *Assurance Engagements Other Than Audits or Reviews of Historical Financial Information* ("ISAE (UK) 3000") issued by the Financial Reporting Council ("FRC"). Our responsibilities under that standard are further described in the "Our responsibilities" section of our report.

We have complied with the Institute of Chartered Accountants in England and Wales ("ICAEW") Code of Ethics, which includes independence, and other requirements founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behaviour, that are at least as demanding as the applicable provisions of the International Ethics Standards Board for Accountants ("IESBA") International Code of Ethics for Professional Accountants (including International Independence Standards).

Our firm applies International Standard on Quality Management (UK) 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services Engagements* ("ISQM (UK) 1"), issued by the FRC, which requires the firm to design, implement and operate a system of quality management, including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Inherent limitations in preparing the Selected Information

The nature of non-financial information; the absence of a significant body of established practice on which to draw; and the methods and precision used to determine non-financial information, allow for different, but acceptable, evaluation and measurement techniques and can result in materially different measurements, affecting comparability between entities and over time.



The Reporting Criteria has been developed to assist Reckitt in preparing the Selected Information. As a result, the Selected Information may not be suitable for another purpose.

Directors' responsibilities

The Directors of Reckitt are responsible for:

- designing, implementing and maintaining internal controls relevant to the preparation and presentation of the Selected Information that is free from material misstatement, whether due to fraud or error;
- selecting and developing suitable Reporting Criteria for preparing the Selected Information and appropriately referring to or describing the Reporting Criteria used; and
- properly preparing the Selected Information in accordance with the Reporting Criteria.
- the contents and statements contained within the Report and the Reporting Criteria.

Our responsibilities

We are responsible for:

- planning and performing the engagement to obtain limited assurance about whether the Selected Information is free from material misstatement, whether due to fraud or error;
- forming an independent limited assurance conclusion, based on the procedures we have performed and the evidence we have obtained; and
- reporting our conclusion to Reckitt.

Summary of the work we performed as the basis for our conclusion

We exercised professional judgment and maintained professional skepticism throughout the engagement. We planned and performed our procedures to obtain evidence about the Selected Information that is sufficient and appropriate to obtain a meaningful level of assurance to provide a basis for our limited assurance conclusion. Planning the engagement involves assessing whether Reckitt's Reporting Criteria are suitable for the purposes of our limited assurance engagement. Our procedures selected depended on our judgement, on our understanding of the Selected Information and other engagement circumstances, and our consideration of areas where material misstatements are likely to arise.

In carrying out our engagement, we performed procedures which included:

- conducting interviews with Reckitt's management to obtain an understanding of the key processes, systems and controls in place over the preparation of the Selected Information;
- assessing the implementation of the methodology specified by The Equality Act 2010 (Gender Pay Gap Information) Regulations 2017 for the UK gender pay gap calculation and disclosure;
- comparing employee data used to prepare the Selected Information to the payroll system;
- selected limited substantive testing, including agreeing a selection of the Selected Information to the corresponding supporting information;
- re-performing the mathematical calculation of the Selected Information in accordance with the Reporting Criteria; and



- reading the Report with regard to the Reporting Criteria and for consistency with our findings over the Selected Information.

The procedures performed in a limited assurance engagement vary in nature and timing from, and are less in extent than for, a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had a reasonable assurance engagement been performed.

Intended use of our report

Our report has been prepared for Reckitt solely in accordance with the terms of our engagement. We have consented to the publication of our report on Reckitt's website for the purpose of showing that it has obtained an independent assurance report in connection with the Selected Information.

Our report was designed to meet the agreed requirements of Reckitt determined by Reckitt's needs at the time. Our report should not therefore be regarded as suitable to be used or relied on by any party wishing to acquire rights against us other than Reckitt for any purpose or in any context. Any party other than Reckitt who obtains access to our report or a copy and chooses to rely on our report (or any part of it) will do so at its own risk. To the fullest extent permitted by law, KPMG LLP will accept no responsibility or liability in respect of our report to any other party.

Nasrin Moola

for and on behalf of KPMG LLP

Chartered Accountants

15 Canada Square

London

E14 5GL

4 March 2026

The maintenance and integrity of Reckitt's website is the responsibility of the Directors of Reckitt; the work carried out by us does not involve consideration of these matters and, accordingly, we accept no responsibility for any changes that may have occurred to the reported Selected Information, Reporting Criteria or Report presented on Reckitt's website since the date of our report.



Appendix A – Selected Information

Entity	KPI	Assured Value
UK Group	Mean gender pay gap	0.1%
	Median gender pay gap	-10.2%
	Mean bonus gap	44.4%
	Median bonus gap	43.7%
	Proportion of men receiving a bonus payment	47%
	Proportion of women receiving a bonus payment	69%
Reckitt Benckiser Corporate Services Limited	Mean hourly pay gap	16.7%
	Median hourly pay gap	13.3%
	Mean bonus gap	44.1%
	Median bonus gap	27.9%
	Proportion of men receiving a bonus	95.8%
	Proportion of women receiving a bonus	95.7%
	Upper Hourly Pay Quarter for men	58.4%
	Upper Hourly Pay Quarter for women	41.6%
	Upper Middle Hourly Pay Quarter for men	52.6%
	Upper Middle Hourly Pay Quarter for women	47.4%
	Lower Middle Hourly Pay Quarter for men	45.3%
	Lower Middle Hourly Pay Quarter for women	54.7%
	Lower Hourly Pay Quarter for men	37.5%
	Lower Hourly Pay Quarter for women	62.5%
RB Healthcare (UK) Ltd HQ	Mean hourly pay gap	6.6%
	Median hourly pay gap	9.9%
	Mean bonus gap	-79.2%
	Median bonus gap	-164.9%
	Proportion of men receiving a bonus	8.4%
	Proportion of women receiving a bonus	14.5%
	Upper Hourly Pay Quarter for men	79.9%
	Upper Hourly Pay Quarter for women	20.1%
	Upper Middle Hourly Pay Quarter for men	80.5%
	Upper Middle Hourly Pay Quarter for women	19.5%
	Lower Middle Hourly Pay Quarter for men	68.6%



	Lower Middle Hourly Pay Quarter for women	31.4%
	Lower Hourly Pay Quarter for men	63.3%
	Lower Hourly Pay Quarter for women	36.7%
RB Healthcare Manufacturing	Mean hourly pay gap	3.6%
	Median hourly pay gap	2.8%
	Mean bonus gap	-46.9%
	Median bonus gap	19.3%
	Proportion of men receiving a bonus	5.7%
	Proportion of women receiving a bonus	10.4%
	Upper Hourly Pay Quarter for men	79.2%
	Upper Hourly Pay Quarter for women	20.8%
	Upper Middle Hourly Pay Quarter for men	79.8%
	Upper Middle Hourly Pay Quarter for women	20.2%
	Lower Middle Hourly Pay Quarter for men	63.0%
	Lower Middle Hourly Pay Quarter for women	37.0%
	Lower Hourly Pay Quarter for men	66.1%
	Lower Hourly Pay Quarter for women	33.9%
	Reckitt Benckiser Health Limited	Mean hourly pay gap
Median hourly pay gap		14.6%
Mean bonus gap		55.6%
Median bonus gap		53.4%
Proportion of men receiving a bonus		55.0%
Proportion of women receiving a bonus		61.1%
Upper Hourly Pay Quarter for men		52.7%
Upper Hourly Pay Quarter for women		47.3%
Upper Middle Hourly Pay Quarter for men		38.5%
Upper Middle Hourly Pay Quarter for women		61.5%
Lower Middle Hourly Pay Quarter for men		35.3%
Lower Middle Hourly Pay Quarter for women		64.7%
Lower Hourly Pay Quarter for men		40.6%
Lower Hourly Pay Quarter for women		59.4%



RB UK Commercial Limited	Mean hourly pay gap	19.1%
	Median hourly pay gap	13.3%
	Mean bonus gap	25.5%
	Median bonus gap	50.1%
	Proportion of men receiving a bonus	82.2%
	Proportion of women receiving a bonus	84.3%
	Upper Hourly Pay Quarter for men	46.7%
	Upper Hourly Pay Quarter for women	53.3%
	Upper Middle Hourly Pay Quarter for men	47.8%
	Upper Middle Hourly Pay Quarter for women	52.2%
	Lower Middle Hourly Pay Quarter for men	33.7%
	Lower Middle Hourly Pay Quarter for women	66.3%
	Lower Hourly Pay Quarter for men	33.3%
	Lower Hourly Pay Quarter for women	66.7%